



## **Eastern Association for the Surgery of Trauma**

### **Advanced Practitioners in Trauma Workshop**

**January 17, 2013  
JW Marriott Camelback Inn  
Scottsdale, Arizona**

Workshop Faculty:

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# Concepts and Strategies in Mechanical Ventilation

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## Objectives

- Describe the standard ventilation modes as well as initial ventilator settings in the critically-ill patient.
- Describe the differences between volume and pressure targeted ventilation modes and the benefits of each.
- Describe the purpose of lung protective ventilation and alveolar recruitment in patients with ARDS.

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## Evolution of Mechanical Ventilators



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## Case

- 40 y.o. male, URD involved in an MVC
- One hour extrication time & hypovolemic shock
- Injuries
  - » Multiple mesenteric bleeders
  - » Ruptured spleen
  - » Multiple liver lacerations
- Damage control laparotomy
- ICU for resuscitation

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## Case continued...

48 hours later.....

- ▣ Febrile
- ▣ HR 142
- ▣ Increasing oxygen requirement
  - P/F ratio: 80 (PaO<sub>2</sub> 80 on 1.0 FIO<sub>2</sub>)
- ▣ Rising peak inspiratory pressures

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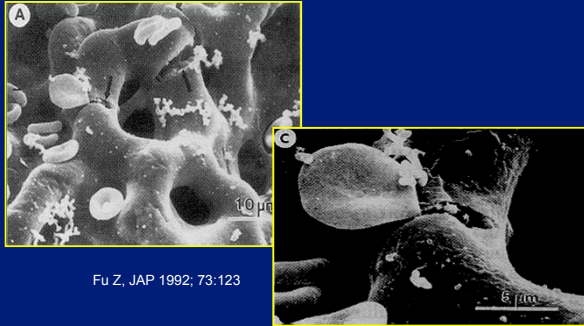
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## Capillary Leak



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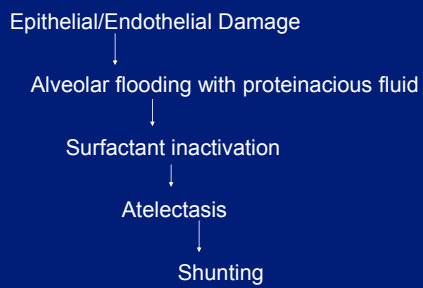
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## Acute Lung Injury



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## ARDS Continuum



PaO <sub>2</sub> /FIO <sub>2</sub> Ratio		
Mild	Moderate	Severe
200 – 300	100 - 200	< 100

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## ARDS Definition

- Acute onset (within 7 days)
- Bilateral opacities (CXR or CT)
- Alveolar edema is not fully explained by cardiac failure or fluid overload
  - Does not require normal PCWP
  - Does not require absence of LA hypertension

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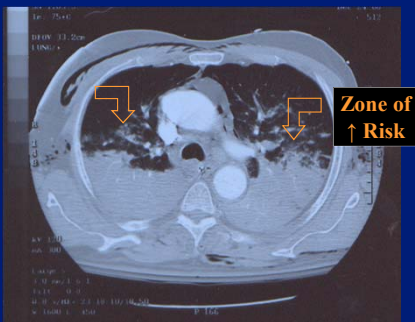
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## Ventilator Induced Lung Injury (VILI) "Volutrauma"

Caused by the over-expansion (over-distention) of alveoli from ventilation with volumes in excess of relative lung capacity

- Correlated with transalveolar pressure > 30 cmH<sub>2</sub>O (Static "plateau" pressures of > 30 cm H<sub>2</sub>O)

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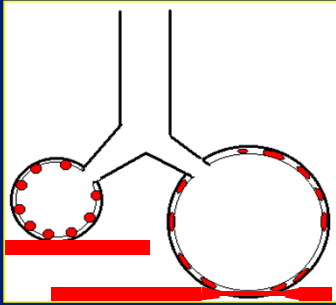
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## Ventilator Induced Lung Injury



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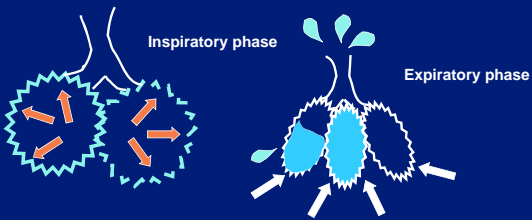
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## Collapsed Alveoli

- End-tidal collapse/shearing force
- “Milking” of surfactant from alveoli with repeat closure



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## Lung Protective Principles

- Maintain safe transalveolar pressures
  - Plateau pressure < 30 cm H<sub>2</sub>O
- Prevent end-tidal alveolar collapse
  - PEEP

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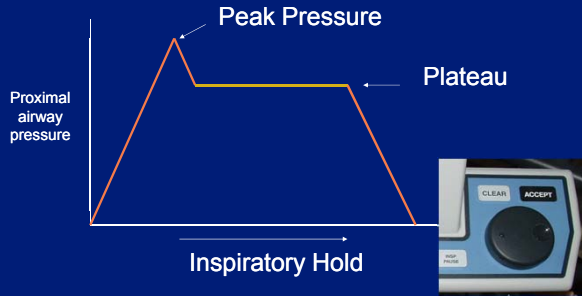
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*Inspiratory Hold: PIP and Plateau pressures (VC)*



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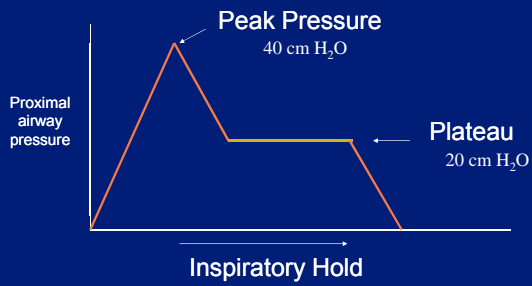
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*PIP Elevated and Plateau Normal*



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*Airway Pressures*

- Peak Inspiratory Pressure High and Plat unchanged:  
(Greater than 10 cmH<sub>2</sub>O difference between)
  - Tracheal tube obstruction
  - Airway obstruction from secretions
  - Acute bronchospasm
  
- Rx: Suctioning and Bronchodilators

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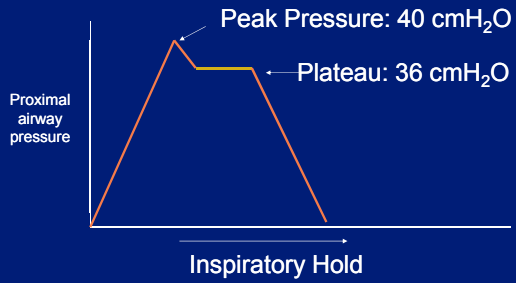
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### PIP Elevated and Plateau Elevated



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### Airway Pressures

• Pip and Plat are both increased  
(less than 10 cm H<sub>2</sub>O difference)

- Pneumothorax
- Lobar atelectasis
- Acute pulmonary edema
- Worsening pneumonia
- ARDS
- Dynamic hyperinflation Asthma/COPD
- Increased abdominal pressure (ACS)
- Asynchronous breathing

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### Volume Control

A/C  
SIMV

### Pressure Control

A/C  
SIMV  
Support

PEEP

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### *Volume Targeted (Control) Ventilation (VCV)*

- Guaranteed tidal volume with each breath
- *Pressure* during the delivered breath *varies* based on resistance and compliance of the lung

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### *Ventilator Settings*

- Tidal Volume (Vt) / Inspiratory pressure
- Respiratory Rate (RR)
- Inspiratory : Expiratory Ratio (I:E)
- Flowrate (Flow)
- Oxygen percentage (FiO2)
- Positive End Expiratory Pressure (PEEP)
- Mode

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### *Respiratory Rate (frequency)*

*Number of breaths delivered by the ventilator in one minute*

- Set to approximate the normal rate of breathing
  - » Adults 12 - 16 breaths per minute

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## Breath Cycle

### A. TRIGGER

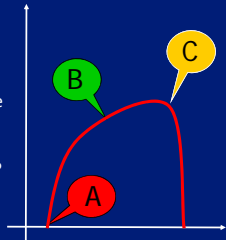
- What causes the breath to *begin*?
  - Machine Controlled – Time
  - Patient Spontaneous – Flow or Pressure

### B. LIMIT

- What regulates gas flow during the breath?
  - Volume, Flow or Pressure

### C. CYCLE

- What causes the breath to end?
  - Flow, Volume, Pressure or Time



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## Flowrate

*Determines the speed in which each ventilator breath is delivered to the patient*

- Usually set between 40 to 60 liters per minute
- The higher the flow, the faster the breath is delivered

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## Inspiratory Variables

- Inspiratory Time (percentage)
  - 33% normal = I:E ratio of 1:3
- Rise Time (percentage)
  - Short- faster breath delivery
  - Long- slower delivery

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## Oxygen Percentage ( $FiO_2$ )

The percentage of oxygen given to the patient through the ventilator

- Range 21% to 100%
  - 21% is what we are breathing in this room
  - 100% is the maximum you can go
- Usually the patient is placed on 100% to start

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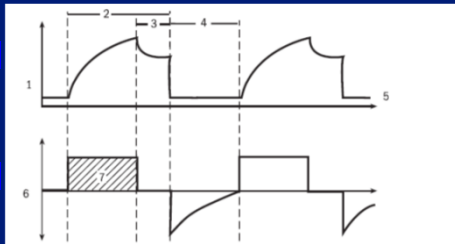
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## Volume Targeted (Control) Ventilation (VCV)

Pressure



Flow

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## Tidal Volume

### Conventional Volumes

- 10 - 12 ml / kg predicted body weight (PBW)

### Low Tidal Volume (LTV)

- 5 - 8 ml / kg predicted body weight (PBW)

#### *Predicted Body Weight Calculation*

- Male PBW in lb:  $106 + [6 \times (\text{height in inches} - 60)]$

- Female PBW in lb:  $105 + [5 \times (\text{height in inches} - 60)]$

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## Acute Respiratory Distress Syndrome Network ARDSNET

- Comparison of “traditional” tidal volume (12 ml/kg) versus “low” tidal volume (6 ml/kg)

861 patients at 30 centers

**Low Tidal Volumes (432)**  
25-30 cmH<sub>2</sub>O plateau

**Traditional Tidal Volumes (429)**  
45-50 cmH<sub>2</sub>O plateau

ARDSNET (2000). Ventilation with lower tidal volumes as compared with traditional tidal volumes for acute lung injury and the acute respiratory distress syndrome. NEJM, 342(8), 1301-1308.

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## Acute Respiratory Distress Syndrome Network ARDSNET

### Low tidal Volume Ventilation

- Lower mortality
- Lower levels of IL-6 (lung inflammation)
- Higher number of days without organ or system failure

ARDSNET (2000). Ventilation with lower tidal volumes as compared with traditional tidal volumes for acute lung injury and the acute respiratory distress syndrome. NEJM, 342(8), 1301-1308.

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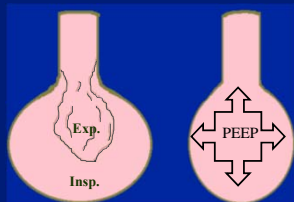
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## Positive End Expiratory Pressure (PEEP)

- Maintains the alveoli open at the end of the breath
- Reduces shear force injury to alveoli
- Displacement of lung H<sub>2</sub>O



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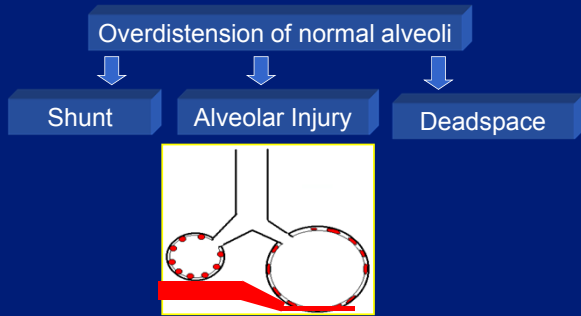
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### *Pulmonary Pitfalls of PEEP*



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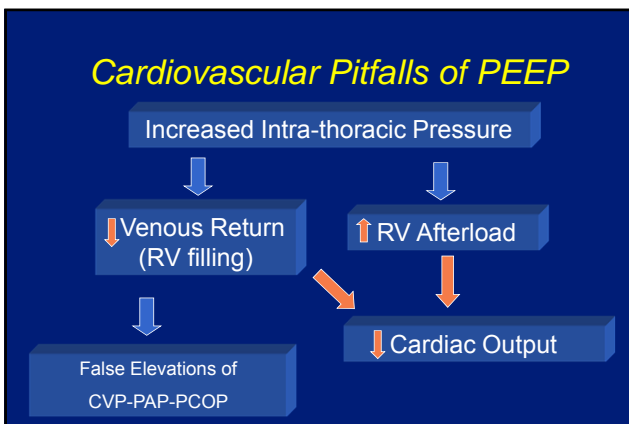
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### *Cardiovascular Pitfalls of PEEP*



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*Lung Protection is Not Enough*

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## *Recruitment*

- OPEN
  - Overcome the Trans-alveolar Opening Pressure
- MAINTAIN
  - Positive End Expiratory Pressure

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## *Recruitment Maneuver Patient Selection*

- *Early ARDS (<72 hrs)* vs. Late ARDs
- Intra-pulmonary vs. *Extra-pulmonary* lung Injury
- Hemodynamic stability
- Absence of Contraindications

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## *Alveolar Recruitment Strategies*

- Recruitment Maneuvers (episodic)
- Pressure Control Ventilation
- Manipulation of I: E ratio
- Airway Pressure Release Ventilation (APRV)
- High Frequency Oscillation Ventilation (HFOV)

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## Improving Oxygenation

- Manipulation of  $FiO_2$
- Manipulation of Mean Airway Pressure ( $\overline{Paw}$ )

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## Mean Airway Pressure ( $\overline{Paw}$ )



Definition: the MAP is the area under the curve during inspiration and expiration divided by the duration of the cycle

$$\text{MAP} = \frac{\text{area under the pressure curve}}{\text{duration of the cycle}}$$

Adapted from Pillemer, 2005

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## Increase Mean Airway Pressure

- PEEP
- I:E Ratio Manipulation
  - Inverse Ratio Ventilation (IRV)
  - Respiratory Rate
- Inspiratory Pause
- Square Waveform

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### *Intermittent Recruitment Maneuver*

Brief application of high inspiratory pressures to recruit collapsed alveoli

- Inspiratory pressure application
  - CPAP 40- 50 cm H<sub>2</sub>O for 30 - 40 seconds
- Optimal PEEP application to prevent collapse
- Repeat maneuver after a ventilator disconnect

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### *Recruitment*



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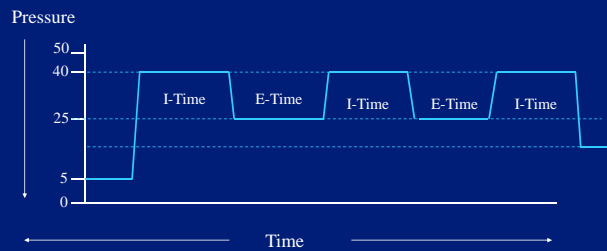
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### *Recruitment with PCV*



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### *Decremental PEEP Trial*

- PEEP set at 20 cm H<sub>2</sub>O
- PEEP decreased 2 cmH<sub>2</sub>O every 5-20 min
  - Monitoring oxygenation
  - Compliance
- Until Optimal PEEP is achieved
  - the lowest PEEP associated with the best compliance/oxygenation
- Recruitment maneuver repeated
- PEEP set 2 cm H<sub>2</sub>O above the Optimal PEEP

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### *Recruitment Maneuver Cautions*

- Pulmonary blebs, bullae, existing barotrauma
- Hemodynamic instability
  - Hypovolemia
  - Impaired RV function
- Increased intracranial pressure (relative)

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### *Pressure Targeted (Control) Ventilation (PCV)*

An inspiratory pressure limit, rather than a tidal volume is set by the practitioner.

- Inspiratory pressure & inspiratory time\*
- Airway resistance
- Lung compliance

\* Practitioner controlled

**Volume is variable**

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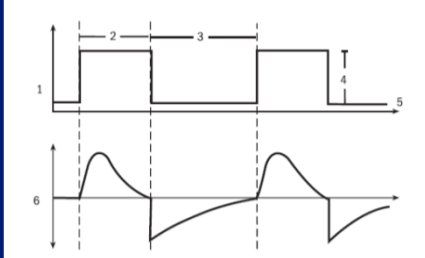
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## Pressure Control Ventilation (PCV)

Pressure



Flow

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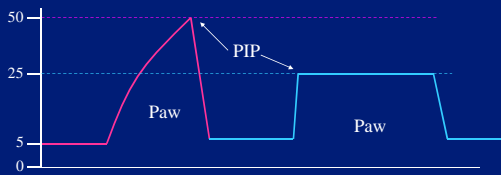
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## Volume Control vs. Pressure Control Waveform



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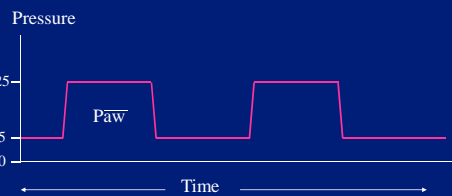
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## PCV Waveform Advantages

- Controlled, constant inspiratory pressure
- Better distribution of tidal volume to collapsed alveoli
- Optimal increase in  $\bar{P}_{aw}$



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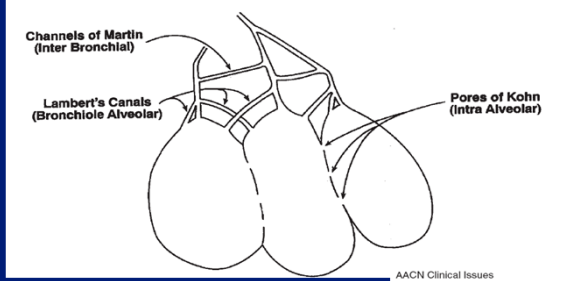
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## Collateral Ventilation Channels



AACN Clinical Issues  
Volume 12, Number 2, pp. 234-246  
© 2001, AACN

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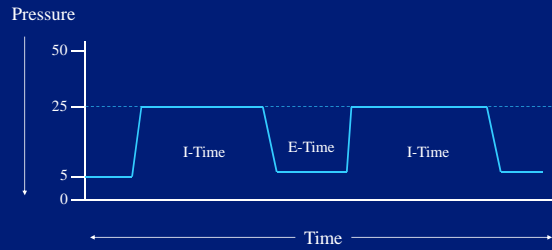
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## Pressure Control Inverse Ratio (PCIRV)



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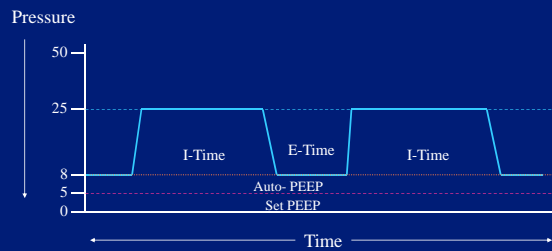
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## Auto-PEEP



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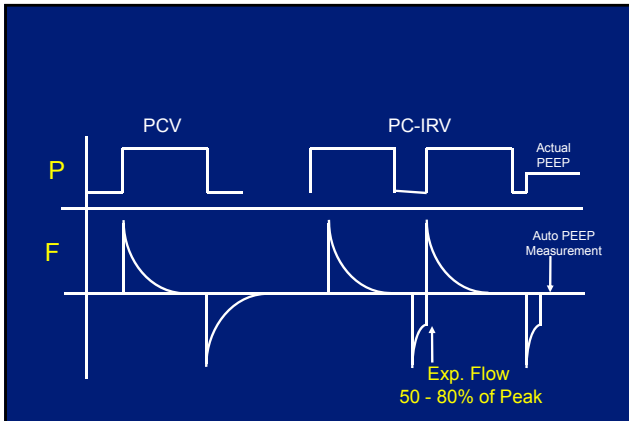
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**Volume Assured Pressure Modes**

*Pressure Limited + Minimum Volume Guarantee*

Machine adjusts to changing lung mechanics to provide tidal volume within pressure limit

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**Volume Assured Pressure Modes**

Also known as.....

- Adaptive Pressure Control Modes
- "Dual Control" Modes

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## Volume Assured Pressure Modes

- Combine *pressure supported (limited) ventilation* with a *decelerating flow pattern* and a *guaranteed minimum volume*.
- Settings vary with ventilator
- All require selection of a “target volume”
- Spontaneous versus control modes determined by selection of settings

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## Volume Assured Pressure Modes

- Pressure Regulated Volume Control (PRVC)
  - Volume Support
- Volume Control Plus (VC+)
  - Volume Support
- Pressure Control Volume Guarantee (PCVG)
- Volume Targeted Pressure Control (VTPC)
- Adaptive Pressure Ventilation
  - Adaptive Support Ventilation
- Pressure Augmentation

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### Control Mode Settings

- Rate (fx)
- Inspiratory time (Ti)
- FiO<sub>2</sub>
- PEEP

### Support Mode Settings

- Target tidal volume
- FiO<sub>2</sub>
- PEEP

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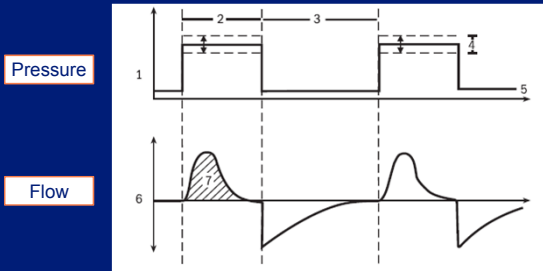
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## Pressure Regulated Volume Control



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## Points to Remember

- Guaranteed minimum tidal volume but not a constant tidal volume!!
- Tidal volume may not be achieved if lung compliance becomes low or pressure limit is set too low
- Excessive tidal volume if the patient generates excessive inspiratory efforts

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## Pressure Control Spontaneous Breathing Modes

*Provides ventilatory support while allowing the patient to perform some work of breathing*

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## Benefits of Spontaneous Breathing

- Improved ventilation/perfusion matching
- Lower airway pressures
- Reduced hemodynamic side effects
- Improved organ perfusion
- Less need for sedation/neuromuscular blockade
- New pressure modes have exhalation valves and other technology that allow for patient interaction **throughout the respiratory cycle.**

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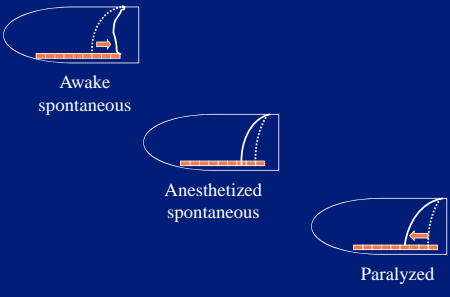
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## Diaphragm Excursion



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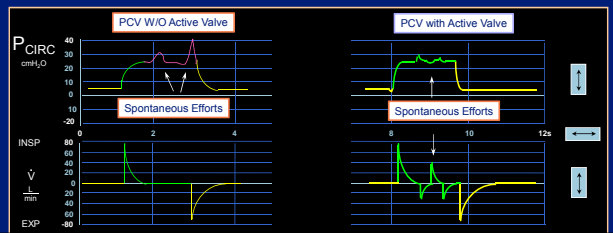
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## Active Exhalation Valve



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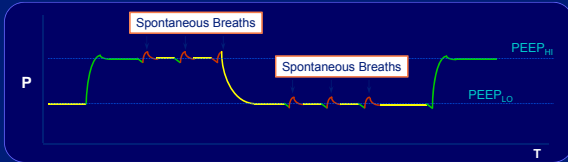
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## Biphasic Ventilation

- Inspiratory Pressure Limit ( $PEEP_{HI}$ )
- PEEP ( $PEEP_{LOW}$ )
- Inspiratory time ( $T_I$ )
- Rate ( $f_r$ )
- Pressure Support

- Biphasic
- Bi-level
- Bi-Vent
- BIPAP
- Duo
- PAP




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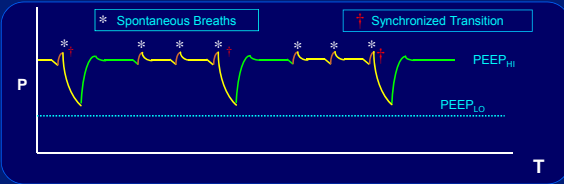
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## APRV Characteristics

High CPAP level with a short expiratory releases at set intervals (rate).

APRV always implies an inverse I:E ratio

All spontaneous breathing is done at upper pressure level




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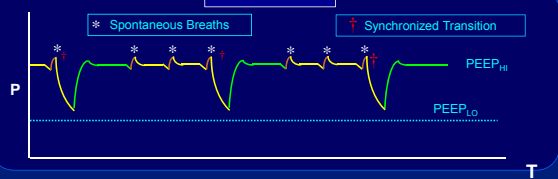
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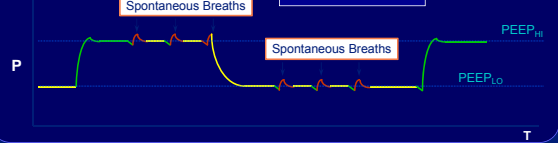
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### APRV



### BiPhasic




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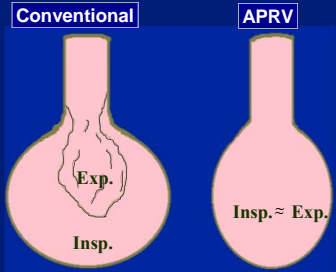
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## Alveolar Volumetric Changes



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## Bi-level/APRV Considerations

- Tidal volume changes with lung compliance
- Over-sedation/NMB may reduce minute ventilation
- Caution in patients requiring longer expiratory time (COPD, Asthma)
- Elevated ICP in TBI
  - Hypercapnea/ Cerebral venous congestion

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## General Considerations

- Avoid disconnection of the circuit
- Closed system suctioning
- Transport on the ventilator

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## High Frequency Ventilation

- Jet Ventilation
    - Up to 600 bpm
  - Oscillation
    - 300 to 3000 bpm
- Small tidal volumes
  - Combined applied and intrinsic (Auto-PEEP) to recruit alveoli

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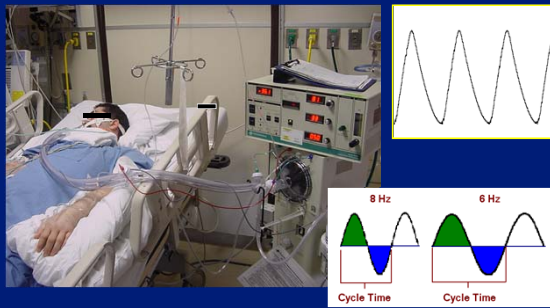
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## Oscillator



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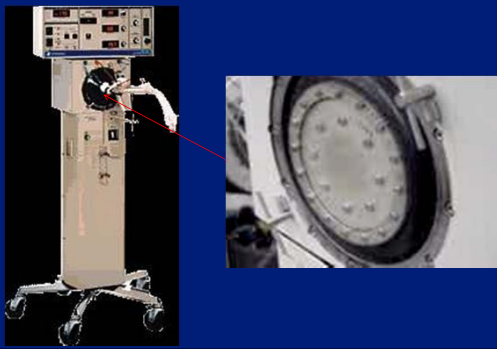
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## 3100B Oscillator



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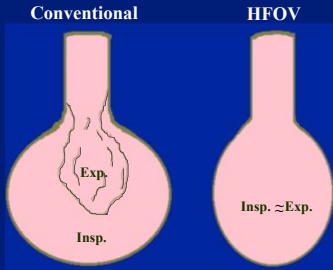
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## Alveolar Volumetric Changes During HFO



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## Volumetric Diffusive Respiration (VDR)



Images courtesy of Percussionaire Corporation

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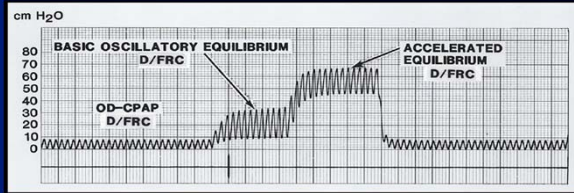
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## VDR Waveform



Images courtesy of Percussionaire Corporation

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## So...how should you approach patient management?

- Protect the lung (low volume) and support oxygenation/ventilation
- Recruit the lung
- Know the mode you select!

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## Thank You



[john.gallagher@uphs.upenn.edu](mailto:john.gallagher@uphs.upenn.edu)

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**UPMC** LIFE CHANGING MEDICINE

**Acute Care Surgery**  
Common Procedures and Important Concepts

**Raquel M. Forsythe, MD FACS**  
University of Pittsburgh Medical Center  
Division of Trauma and Acute Care Surgery  
EAST Advanced Practice Provider Workshop

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**What is Acute Care Surgery?**

- **Commonly called Acute Care Surgery (ACS) or Emergency General Surgery (EGS)**
  - Acute General Surgery problems
  - Often combined with Trauma and/or an elective General Surgery Practice
- **ACS is still evolving**
- **Minimal literature defining ACS**

**Creation and Implementation of an Emergency General Surgery Registry Modeled after the National Trauma Data Bank**

Robert D. Becher, MD, J. Wayne Meredith, MD, FACS, Michael C. Chang, MD, FACS, J. Jason Hoeh, MD, PhD, FACS, H. Randall Beard, MD, Preston R. Miller, MD, FACS

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**ACS Problems**

Appendicitis	Cholecystitis
Vascular insufficiency of the intestine	Intestinal Obstruction
Hernia	Diverticulitis
Peptic Ulcer Disease	Peritonitis
Pancreatitis	Enteric fistula
Perianal/Perirectal abscess	Skin abscess
Hematoma	Gastrostomy/Jejunostomy
Tracheostomy	Enterostomy/colostomy

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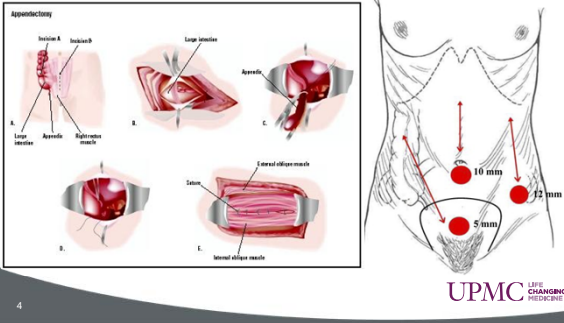
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## Appendicitis

- Appendectomy – open versus laparoscopic



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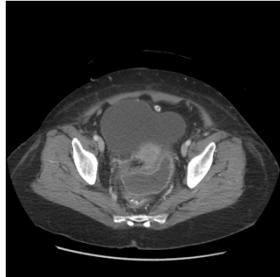
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## Appendicitis

- Postoperatively, most patients with an uncomplicated (nonperforated) lap appendectomy can go home within 24h
- For more complicated appendicitis (perforation or gangrene) duration of hospitalization and antibiotics are variable
- Major postop risks: abscess, wound infection, stump leak, fistula



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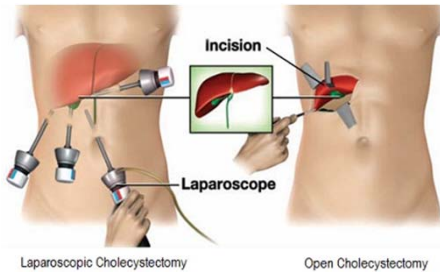
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## Cholecystitis

- Laparoscopic versus open cholecystectomy



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### Postoperative cholecystectomy

- Many people with elective lap CCY (for biliary colic or biliary dyskinesia) go home the day of surgery
- For acute cholecystitis
  - more common on most EGS/ACS services
  - Often need to stay in the hospital postoperatively
  - Follow LFTs and WBC
  - If bilirubin is elevated postoperatively may represent:
    - Retained stones in the CBD
    - Bile leak (cystic duct, ducts of Lushka)
    - Common duct injury

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### Postoperative cholecystectomy

- If there are **retained stones**
  - ERCP is both diagnostic and therapeutic
- If there is a **bile leak**
  - Confirm with HIDA scan and/or CT scan
  - Percutaneous drain in fluid collection
  - ERCP for sphincterotomy and stenting of the ampulla
  - Antibiotics
- If there is a **common duct injury**
  - Requires reoperation either a direct repair, choledochoenterostomy or hepaticoenterostomy

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### ERCP with Cystic Duct Stump Leak



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### Vascular Insufficiency of the Intestine



- May be acute or chronic, occlusive or nonocclusive
- May be caused by thrombosis of a chronically diseased vessel or embolus from a distant site
- Most EGS contacts will be for acute mesenteric ischemia
- Most are from acute SMA embolism (50%) generally from the heart
  - Hx of atrial fibrillation
- May see underlying coagulation derangements



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### Vascular Insufficiency of the Intestine



- Diagnosis
  - Pain out of proportion to physical exam
  - Sudden onset in embolic disease
  - Lower abdominal pain with BRBPR more likely colon ischemia
  - Elevated lactate (but may be absent with venous occlusion)
- Rapid diagnosis and treatment important as mortality is high



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### Vascular Insufficiency of the Intestine

- Treatment
  - Goal is to restore blood flow as soon as possible
  - Resuscitation, Abx, NGT
  - Heparin
  - Mesenteric angiogram may be diagnostic and therapeutic (possibility of embolectomy, papaverine, thrombolytics...)
  - Surgery for suspicion of bowel infarction
  - Resection of necrotic bowel
  - Planned second look operation
  - Often need an ostomy if perfusion not clearly adequate



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### Vascular Insufficiency of the Intestine - Postop

- Generally require ICU care postop
- May develop multiple organ failure
- Acute kidney injury is common
  - Often have underlying chronic renal insufficiency preop
- Acute respiratory failure and pneumonia are common
- Require ongoing resuscitation and monitoring for bleeding (heparin, thrombolysis)
- Complications are frequent and ICU/hospital stay may be prolonged

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### Intestinal Obstruction - Causes

- Adhesions
- Malignancy
- Hernias
- Strictures
- Early postoperative obstruction
- Intussusception
- Gallstone ileus
- SMA syndrome



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### Intestinal Obstruction - Treatment

- Nasogastric tube decompression
- Long decompression tubes (Baker tube)
  - Rarely used at this point
- Water soluble contrast



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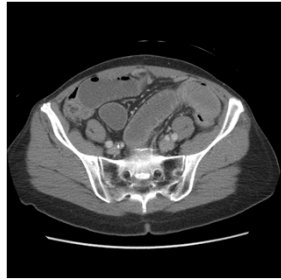
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### Intestinal Obstruction – Surgical Treatment

- Approximately 25% of patients “fail” nonoperative management
- Triggers for surgery
  - Worsening abdominal exam
  - Suspicion of closed loop obstruction
  - Fever
  - Tachycardia
  - Acidosis



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### Intestinal Obstruction – Surgical Treatment

- Exploratory laparotomy
  - Goal is to find and fix the source of obstruction
    - Adhesiolysis may be sufficient
    - Identify hernias (internal or abdominal wall)
  - Assess bowel viability
    - Doppler
    - Fluorescein/Wood’s Lamp
    - Spy Elite system
  - Resect any nonviable bowel
  - Avoid enterotomy

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### Intestinal Obstruction – Surgical Treatment

- Exploratory Laparoscopy
  - Depends on surgeon experience with laparoscopy
  - Best candidates have mild abdominal distention, more proximal obstruction, partial obstruction or suspicion of a single band
- Postoperatively
  - Bowel function may be significantly delayed
  - Nutritional considerations
  - Early mobilization
  - Limit opiates

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## Hernia - Types

- Incisional hernia
- Umbilical hernia
- Parastomal hernia
- Inguinal hernia
- Femoral hernia
- Obturator hernia
- Richter's hernia
- Epigastric hernia
- Spigelian hernia
- Lumbar hernia



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## Hernia – Treatment

- Treatment of hernias is surgical
- Depending on the type of hernia the surgical treatment varies
  - Small hernias may be amenable to direct suture repair
  - Larger hernias require tension-free repairs
    - Mesh – synthetic, biologic
    - Tissue advancement flaps
  - Open versus laparoscopic repairs



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## Hernia – Postoperative

- Pulmonary toilet, mobilization
- Bowel function may be delayed – depending on the adhesiolysis and closure
- Abdominal compartment syndrome in component separation with loss of domain
- Binder
- No Lifting!

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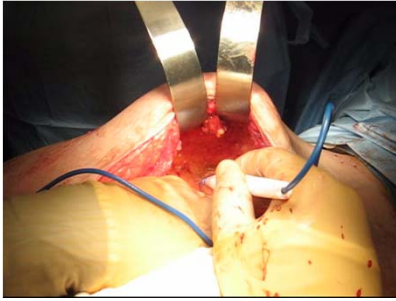
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### Separation of Parts (Component Separation)



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### Diverticulitis

- Hinchey Classification
  - I: Localized (paracolic) abscess
  - II: Pelvic abscess
  - III: Purulent Peritonitis
  - IV: Fecal Peritonitis
- Up to a Hinchey III, laparoscopic washout and drainage (plus antibiotics) is acceptable
- Hinchey IV requires a Hartmann's Procedure



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### Hartmann's Procedure



- **Sigmoid colectomy with end descending colostomy**
- Postop risks: wound infection, intraabdominal abscess, rectal stump blowout
- Most have the colostomy reversed in 3-6 months

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## Peptic Ulcer Disease

- **Perforation**
  - Acute onset of pain
  - Free intraperitoneal air
  - Proton pump inhibitors
  - Antibiotics, NGT
  - Surgery
  - Treatment for *H. pylori*
- **Bleeding**
  - Proton pump inhibitors
  - EGD with possible cauterization, injection of epinephrine, clipping
  - Angiography
  - Surgery for failure or ongoing transfusion requirement

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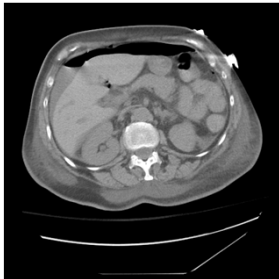
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## Omental (Graham) Patch



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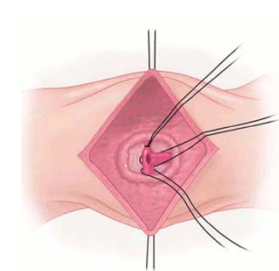
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## Peptic Ulcer Disease - Bleeding



- Duodenotomy with oversewing of the GDA
- Often combined with an acid reducing procedure (vagotomy)

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### Peptic Ulcer Surgery - Postop

- Treatment for *H pylori*
- Nasogastric tube drainage
- Antibiotics
- Gastrograffin contrast study to assess for leak between postop day 5-7
- Ascites drain management in cirrhotic patients

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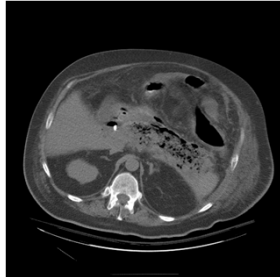
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### Pancreatitis

- Most common causes are alcohol induced and gallstone pancreatitis
- Gallstone pancreatitis should have CCY prior to leaving the hospital
- Acute pancreatitis may require surgical treatment
  - Infected necrotizing pancreatitis
  - Abdominal compartment syndrome
  - Pseudocysts



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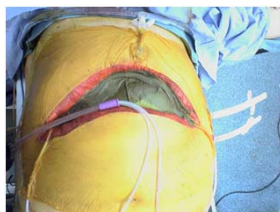
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### Pancreatic necrosectomy

- Debride infected necrotic pancreas
- Wide drainage – often with large sump drains that allow for irrigation
- Nutritional support
- Postoperatively at risk for multiple organ failure
- Large drains in the lesser sac may erode into splenic vessels
- Pseudoaneurysms



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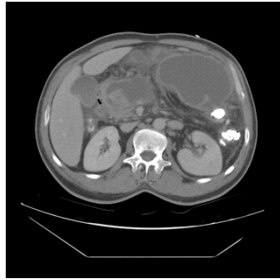
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### Pseudocysts

- Generally observed for 6-8 weeks
- Endoscopic drainage
- Surgical drainage
- External (percutaneous) drainage
- Cystgastrostomy, cystduodenostomy, cystjejunostomy



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### Pancreatitis – additional concerns

- Pancreatic insufficiency
  - Diabetes
  - Malabsorption
- Splenic vein thrombosis

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### Enteric fistula

- Enterocutaneous fistula
- Enteroatmospheric fistula
- Low output vs high output
- **Initial management:** correct fluid and electrolytes, treatment of infection, nutritional support, fistula control and skin care
- Those who fail conservative management (2/3) will require surgery



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### Enteric fistula

- Surgery generally delayed for 3-6 months to minimize the risk of bowel injury
- Pt must be well nourished, free of infection
- Attempt to enter the abdomen in a "virgin" area
- Meticulous dissection to avoid bowel injury
- Extensive adhesiolysis usually required
- Tension free repair of well-vascularized bowel
- Must address any distal obstruction

Post op nutritional support

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### Necrotizing fasciitis

- Type I
  - Mixed infection caused by aerobic and anaerobic bacteria
  - Risk factors: Diabetes, PVD, immunosuppression
  - Mortality 21%
- Type II
  - Group A strep or other beta hemolytic strep
  - Mortality 14-34%



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### Infections and Abscesses – Skin, perirectal, perianal

- Includes necrotizing soft tissue infections
- May be unimpressive on inspection of the skin with significant extension in the deeper tissues
- Treatment is surgical incision and debridement
- Must debride all devitalized tissue



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### Infections and Abscesses – Skin, perirectal, perianal

- Must debride without concern for the reconstruction
- If the infection is perineal, may require diverting ostomy for wound care if fecal contamination cannot be prevented



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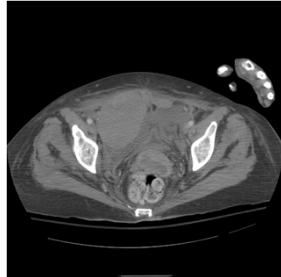
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### Hematoma

- Soft tissue hematomas
- Retroperitoneal area and rectus sheath most common
- Generally related to anticoagulation
- Primary treatment is reversal of anticoagulation and transfusion as needed
- May require surgery for:
  - Abdominal compartment syndrome
  - Tense hematoma with skin ischemia/necrosis



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### Feeding tubes

- Nutritional support
- Dysphagia – stroke, head and neck cancer, dementia
- Frequent consults
- Not entirely benign procedures...



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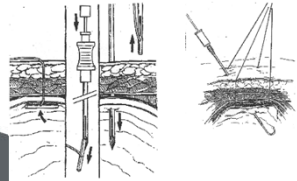
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## Gastrostomy

- **Open Gastrostomy**
- Surgical gastropexy performed
- **Laparoscopic Gastrostomy**
- Surgical gastropexy or T-fasteners
- **Percutaneous Endoscopic Gastrostomy**
- Endoscopy
- Transillumination
- Needle, guidewire
- May use T-fasteners
- Relative contraindications
  - Prior abdominal surgery
  - Malnutrition
  - Ascites
  - "Pullers"



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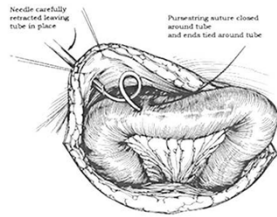
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## Jejunostomy

- Tube placed into the proximal jejunum
- May be done open, laparoscopic or endoscopically (PEJ)
- The fixed point of the bowel at the abdominal wall may cause bowel obstruction (volvulus, internal hernia)



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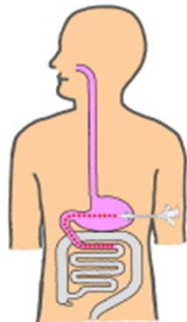
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## Transgastric Jejunostomy (GJ)

- Placed through the stomach for postpyloric feeding
- Benefits of jejunal feeds
- Less risk of bowel obstruction/torsion at the tube site than a jejunostomy
- Can convert a Gastrostomy to a GJ under fluoroscopy



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## Tracheostomy

- Frequent consult for many EGS/ACS services
- Acute respiratory failure
  - Failure to wean
- Inability to maintain airway and manage secretions
  - Stroke



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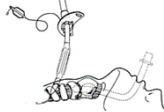
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## Tracheostomy – two common procedures

- **Open Tracheostomy**
  - Can be done at the bedside (ICU) or in the OR
  - Dissect down to the trachea
  - Place stay sutures in the trachea
  - Open the trachea, pull back tube and under direct vision place tube in the trachea
- Percutaneous Tracheostomy
  - Generally done in the ICU
  - Bronchoscopic guidance
  - Modified Seldinger technique
  - Small incision
  - Dilate trachea



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## Tracheostomy - Complications

- **Bleeding**
- Concern for a sentinel bleed – indicating a possible tracheoinnominate fistula
- Trach balloon erodes through trachea into innominate artery
- Often fatal
- **Tracheal Stenosis**



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### Ileostomy

- Ileum brought out to the skin
- Generally liquid output
- May require agents to slow output to avoid dehydration
- Fluid and electrolyte management critical post op
- Usually performed as a Brooke – everted to make a “nipple” to ease pouching, minimize skin complications
- Ileostomies that are flush are often difficult to pouch
- May be loop versus end



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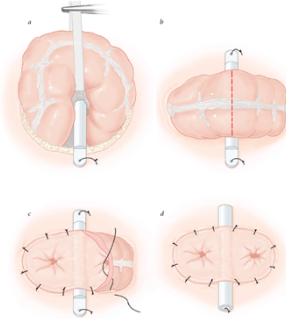
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### Colostomy

- Depending on site, may have liquid (right side) or solid (left side) output
- May be loop versus end
- Reversal of loop stomas are easier than end stomas



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### Stomas - Postop

- Must be observed for function, ischemia and retraction
- Take down the bag, look at it
- Stomas may separate from the skin edges and develop an abscess
- Patients may develop a parastomal hernia
  - Surgical repair



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### Fulminant *Clostridium difficile* colitis

- Acute *C. difficile* infection can become fulminant with signs of systemic toxicity
- May or may not have diarrhea
- Evidence of end-organ damage
- High clinical suspicion
- Oral or IV metronidazole
- Oral or rectal vancomycin
- Surgery
  - Standard therapy → Subtotal Colectomy



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### Subtotal Colectomy



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### Fulminant *Clostridium difficile* colitis

- Alternative surgical therapy
- Laparoscopic loop ileostomy with colonic lavage
  - "Zuckerbraun Procedure"
  - Lavage with 8 liters of PEG and vancomycin intraoperatively
  - Colonic irrigation with Vancomycin BID for 10 days
  - Able to maintain the colon in 93% of patients
  - Reversible, pts are not committed to a lifetime ileostomy or ileorectal anastomosis

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## **Approach to the Polytraumatized Patient with Musculoskeletal Injuries**

David R. Renner PA-C  
Department of Orthopaedic Surgery  
St. Lukes University Hospital

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### **Why?**

- In most Level 1 centers, the trauma-trained general surgeon is the leader of the multidisciplinary care team, and the orthopaedist functions as a team member
- In many community centers, a general surgeon is often in charge of the overall management of the trauma patient, but the orthopaedist may, at times, serve as leader

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### **Why?**

- Since the orthopaedist may be called upon to assume the leadership role, it is incumbent on him to be thoroughly familiar with the evaluation and management of the trauma patient, from assessment in the trauma bay through discharge and rehabilitation

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## How?

- Advanced level practitioner's are very effective in the management of these patients from admission to discharge.
- They also maximize their physician's "time and tasks". They can serve as a liaison to the multi-disciplinary specialists.

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## Associated Injuries

- Injuries due to blunt trauma, industrial accidents and falls frequently affect more than one system
- Polytraumatized patients must be evaluated with an awareness of the possibility of associated injuries and must be managed in time-relevant phases

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## Phases of Trauma Care

- Prehospital phase
- Hospital phase
  - acute
  - primary
  - secondary
  - tertiary
- Rehabilitation phase

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## Phases of Trauma Care

- Each period has its own priorities in resuscitation and injury management, as well as predictable patterns of morbidity and mortality



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## Mortality Patterns

- Acute and primary periods
  - hemodynamic complications and lethal head injury
- Secondary period
  - early organ failure, particularly pulmonary
- Tertiary period
  - Sepsis, pulmonary failure, and delayed organ failure

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## Today's Goals

- Focus on the basic tenets of trauma care
- Focus on the evaluation of the multiply injured patient
- Focus on the benefits of early orthopaedic intervention in this setting

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## Prehospital Phase



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## Necessary Components

- One of the goals of trauma care is to provide earlier evaluation and increasingly sophisticated prehospital care
- Optimal transport, resuscitation, stabilization, and definitive care of the multiply injured patient depend on 3 key elements
  - paramedics familiar with life support protocols
  - communication between paramedics and receiving hospital
  - dedicated space and equipment for management of the patient

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## Prehospital Care

- When indicated, the patient should arrive with spinal immobilization
- Open wounds should be covered with sterile bandages
- Hemorrhage should be controlled with direct pressure
- Prefabricated splints should be used to immobilize long-bone injuries

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## Acute Hospital Period



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## Initial 1 to 2 Hours

- A logical, systematic approach for evaluation and management must be followed
- Primary survey -->
- Acute resuscitation -->
- Secondary survey
- Some elements may be performed concurrently

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## Primary Survey Alphabet

- **A**-Airway maintenance with c-spine control
- **B**-Breathing and ventilation
- **C**-Circulation and hemorrhage control
- **D**-Disability evaluation(neurologic status)
- **E**-Exposure and environmental control(completely undress & examine, but prevent hypothermia)

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## Airway

- Establishing airway is top priority
- Always must consider possibility of C-spine injury
- Need lateral of C-spine including the C7-T1 interspace
- If patient not awake and alert, negative lateral exam does not necessarily clear C-spine

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## Breathing and Ventilation

- Placement of an orotracheal, nasotracheal, or surgical airway is mandatory if there are mechanical factors preventing normal breathing
- If ventilation difficult, consider PTx vs.. HTx, etc.. and treat accordingly

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## Circulation and Hemorrhage

- Hypotension in the multiply injured patient may be due to diverse causes, including:
  - hemorrhage--accounts for 95% of cases
  - brain injury
  - quadriplegia
  - hypothermia
  - MI
  - mediastinal shock

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## Blunt Trauma and Blood Loss

- External hemorrhage-easiest to diagnose and can be treated with pressure
- Intrathoracic-usually diagnosed by PE or on CXR
- Intraperitoneal-can be evaluated by ultrasound, CT and PE
- Extraperitoneal-inferred by presence of pelvic fractures, may be life-threatening
- Long-bone fractures-identified by PE and X-rays

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## Disability/Neurologic Exam

- Glasgow Coma Scale is useful for quick neuro assessment
  - Eye opening
  - Motor response
  - Verbal response
  - Get 3 points for showing up, 15 point max
- A more thorough exam can be made with secondary survey

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## Environment and Exposure

- Undress and examine
- Logroll to examine spine, posterior chest wall and flank
- Must avoid hypothermia with these maneuvers

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## Resuscitation

- Concurrent with the primary assessment, the resuscitation must begin
- Large-bore IV's with warm LR
- If no response to 2L LR, then blood is transfused
- BP, HR and urine output are decent indicators as the the adequacy of resuscitation

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## Mandatory Images in the Trauma Bay

- Lateral C-spine
- AP CXR
- AP Pelvis
- As indicated by PE or protocol, additional anatomy-specific radiographic studies can be obtained as part of secondary survey

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## Pelvis

- A major concern for trauma team is the presence of a pelvic fracture in a patient with continued hemodynamic deterioration
- If hemorrhage from the chest, belly, or external sites has been either excluded as the cause of hypotension or controlled, evaluation of the AP pelvis may reveal that a pelvic fracture is the site of hemorrhage

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## Tile's "ABC"

- Pioneering classification of pelvis fractures which offers a fairly simple description
- Type A-stable
- Type B-partially stable
- Type C-completely unstable

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## Tile A

- The good
- "Stable"



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## Tile B

- The bad
- Vertically stable
- Rotationally unstable



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## Young and Burgess' Scheme

- Pelvic fractures are divided into 4 types
  - Lateral compression(LC)
  - AP compression(APC)
  - Vertical shear(VS)
  - Combined mechanical injury
- Plane of the anterior ring disruption indicated the direction of the applied force, suggesting the nature of the posterior ring injury, and *can be used to establish the risk of hemorrhage*

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**Pelvic Fracture Classification**  
(Young & Burgess)

Lateral Compression	AP Compression	Vertical Shear	Combined Mechanism
 Type I	 Type I	 Type I	 Anterolateral Force
 Type IIA, IIB	 Type II	 Type II	 Anterovertebral Force
 Type III	 Type III	 Type III	

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## Tile C

- The ugly
- Vertically unstable
- Rotationally unstable




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## Lateral Compression Injuries

- Oblique anterior ring fracture
- Associated with:
  - decreasing pelvic volume
  - intraperitoneal or intrathoracic hemorrhage
  - high incidence of CHI
- High mortality of LC-III are usually secondary to associated injuries

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## Anteroposterior Compression Injuries

- Characterized by vertical pubic rami fractures
- Are associated with greatest incidence of hemorrhage
- Posterior ring injury is as follows:
  - APC-I: sacrospinous & sacrotuberous ligaments
  - APC-II: anterior SI ligament
  - APC-III: posterior SI ligament
- Neurovascular structures adjacent to these ligaments also are disrupted
- APC-III has been associated with >20 U PRBC requirement

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## APC-III



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## Vertical Shear Injuries

- Often associated with massive blood loss
- Typically present with initial cephalad displacement



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## Orthopaedic Math

- Pelvic volume =  $\frac{2}{3} \pi r^3$
- Even a small increase in pelvic diameter exponentially increases volume
- As important posterior structures are sequentially torn, associated vessels may also be disrupted, resulting in hemorrhage

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## Unstable Pelvic Fracture and Fatal Exsanguination

- These patients are at risk due to:
  - the administration of IVF impairs the body's natural compensatory mechanism of decreasing blood flow to increase clotting
  - the administration of nonclotting, often cold IVF which limits clotting ability
  - movement for diagnostic and examination purposes

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## Blood Loss with Pelvic Fracture

- Death due to torrential hemorrhage
- Truck rollover injury



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## Management of Hemorrhage

- Hemorrhage following pelvic fractures can be managed by:
  - angiography and embolization
  - exploration and vascular ligation
  - ORIF
  - CREF
  - pneumatic antishock garments
- Treatment choice depends on resources of hospital and experience of personnel

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## Angiography and Embolization

- This technique can be used to diagnose and treat arterial hemorrhage
- It is a less than optimal treatment for the patient in extremis because the bleeding is most frequently venous
- Requires immediate availability of specialized personnel

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## Angiography and Embolization



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## ORIF

- Mechanically the most stable form of fixation and may be done concurrently with other emergent surgery
- Must not violate retroperitoneal space, which would decompress tamponade
- Hollow viscus perforation with wound contamination is relative contraindication

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## ORIF

- Technically most demanding
- Usually not done acutely
- Biomechanically most stable



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### External Fixation

- In many instances, CREF is method of choice for hemorrhage control
- Benefits include:
  - stabilization of pelvic ring
  - controls pelvic volume
  - minimizes dislodgement of clots
  - aids in controlling cancellous bone bleeding
  - facilitates early patient mobilization

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### External Fixation-Technique

- Pins are inserted between cortices of ilium
- Clamps attach pins into groups
- Connecting rods are loosely attached to the clamps to form a frame
- Pelvis is reduced by posterior manual compression and longitudinal traction
- Frame is locked
- Frame construct should allow further abdominal or chest diagnostic studies without releasing the reduction

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### External Fixation



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## Pneumatic Antishock Garments

- Effective as temporary splints for the pelvis and lower extremity
- Prolonged use limits evaluation of, and access to, lower extremity trauma
- Use is contraindicated in the treatment of open fractures, and may potentiate a compartment syndrome

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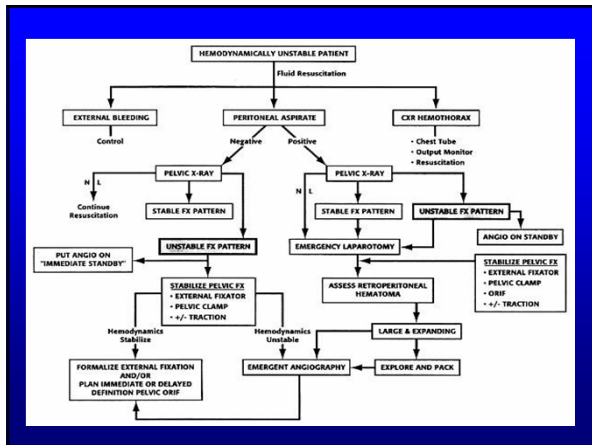
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## Acute Hospital Period--Other Orthopaedic Goals

- Reduction of major joint dislocations and fracture/dislocations should be addressed
- Orthopaedic surgeon must be aggressive in managing these injuries, particularly hip and knee dislocations
- If there is neurovascular compromise, early realignment of joint may help restore blood flow to the distal extremity, avoiding ischemia and compartment syndrome

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**Acute Hospital Period:  
Hours 3 to 12**

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**Re-evaluation**

- Secondary survey is completed
- Because the patient is often unconscious, and unable to localize injuries, great care must be taken during this evaluation
- A patient's overt, overwhelming injuries frequently mask other serious injuries that, if unrecognized and untreated, may cause future disability

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**Limb Salvage**

- Decisions related to limb salvage must be considered during this time frame
- Extremities with massive injuries must be carefully evaluated for:
  - the degree of soft-tissue damage
  - perfusion of the limb distal to the injury
  - neurologic function in the distal limb
  - number of levels of injury within the limb

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## Limb Salvage

- Attempts to quantify the injury and outcome have not proven uniformly successful
- Indices such as MESS direct attention to the important factors such as ischemic time, hypotension and neurologic function that must be evaluated when evaluating the feasibility of salvage
- Physician experience may be the most reliable determinant of whether to salvage or amputate

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## Limb Salvage?

- Degloving foot injury in a 25 y/o fashion model
- This was appropriately treated with early amputation



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## Limb Salvage?

- Are you kidding me?
- ...but notice normal foot which is sensate



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### Orthopaedic Priority #1--Open Fractures

- Requires Ancef +/- Gentamicin, and tetanus booster in ER
- Wound dressed sterilely, limb splinted
- When patient stable, to OR for I + D and skeletal stabilization
- Primary closure vs. delayed primary closure?
- Early soft tissue coverage is necessary for optimal functional outcome

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### Open Fractures

- Injuries like this require emergent debridement and skeletal stabilization



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### Benefits of Early Fracture Stabilization

- Orthopaedic injuries are frequently overlooked initially in the interest of acute resuscitation of the multiply injured patient
- Many studies have shown that aggressive early management of these injuries increases long-term survival and decreases morbidity

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**Benefits of Early Fracture Stabilization**

- Fixation of unstable fractures of the pelvis, femur, and tibia should be done within the first 24 hours after injury if medically feasible
- The goal is stable skeletal fixation that will allow early mobilization of the patient
- Early fracture stabilization has been found to have many beneficial effects

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**Benefits of Early Fracture Stabilization**

- Decreased musculoskeletal morbidity
  - early PT decreases rehab time and reduces long-term disability
- Decreased hospital stay
  - decreased ICU and hospital stays
  - translates into net total hospital cost
- Other benefits
  - improved nursing care
  - improved patient comfort, reducing narcotic requirement

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**Pulmonary Complications after Trauma**

- Fat Embolism Syndrome
- Adult Respiratory Distress Syndrome
- Thromboembolic Complications

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## Fat Embolism Syndrome

- Following fracture, marrow fat embolizes and travels to lungs
- Cascade occurs in lungs, releasing vasoactive substances
- Clinically, FES is identified by acute hypoxemia, MS change, and interstitial infiltrate on CXR
- Incidence in isolated LBF is 0.5% to 2.0%
- In setting of multiply injured patient it approaches 10% to 15%

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## Fat Embolism Syndrome

- Be wary of the patient with the “isolated femur fracture”



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## Fat Embolism Syndrome

- Studies have demonstrated that early fracture stabilization results in a decreased incidence of FES
- In a prospective, randomized study of early versus delayed femoral nailings, Bone found no cases of FES in the early-stabilization group

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## ARDS

- A devastating complication of trauma
- Characterized by refractory hypoxemia and diffuse interstitial changes on CXR
- Known to have high mortality rates
- Growing body of evidence has shown that early fracture stabilization can substantially decrease the incidence of ARDS

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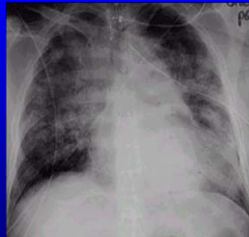
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## ARDS

- Early ARDS
- Interstitial changes and patchy infiltrates
- Early ORIF and rapid mobilization may help prevent this



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## Thromboembolic Complications

- DVT and PE can adversely affect patient outcome and have been reported to occur more frequently in multiply injured patient than in patients with isolated injuries
- Early fracture stabilization facilitates early patient mobilization and may decrease the incidence of thromboembolic complications

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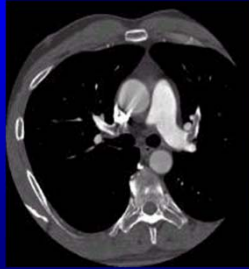
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## Pulmonary Embolism

- A potentially fatal complication of DVT
- Treated by prompt diagnosis and anticoagulants
- Filters can prevent PE, not DVT



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## Secondary Period: Hours 13 to 72

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## Secondary Period

- Formulate a plan for fixation of the remaining fractures
- Must take into consideration the patient's overall status, since changes in overall status can and will impact orthopaedic treatment plan
- Plan must be communicated with other members of the treatment team

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## Secondary Period

- Continual patient reevaluation
- Possibility of compartment syndrome during this period exists as severely injured limbs are at risk whether or not fracture is present
- In the unconscious patient, the surgeons level of suspicion must be higher due to lack of symptoms
- Liberal utilization of pressure recording devices
- If present--fasciotomy is required

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## Secondary Period

- Traumatic wounds not closeable should undergo repeated excisional debridement
- Definitive treatment of
  - spinal fractures
  - pelvis & acetabulum fractures
  - upper extremity fractures
  - periarticular fractures
- Goal is stable fixation of fractures to allow patient mobilization

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## Secondary Period

- A comminuted tib/fib fracture with a contused soft-tissue envelope like this is best treated with provisional external fixation



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## Secondary Period

- Poorly timed surgery can result in this, no matter how technically well-done



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## Tertiary Period: Beyond 3 Days

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## Tertiary Period

- Definitive wound management is undertaken
  - STSG for healthy granulating wounds
  - rotational vs. free flaps in presence of exposed bone
- Guiding principle is to obtain a closed envelope around bone as early as possible
- Consider bone grafting at time of closure for those with defects

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## Tertiary Period

- Time to close, graft or flap open wounds
- Often done by trauma or plastics



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## Tertiary Period

- Open wounds like this need flap closure
- An intact soft tissue envelope is a prerequisite for bone healing



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## Tertiary Period

- 7 to 10 days post-injury is ideal time to convert provisional externally fixed limbs to ORIF
- Soft tissues should be better
- Less chance of catastrophic wound breakdown



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## Rehabilitation Phase

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## Rehabilitation Phase

- Rehabilitation should begin early, with joint range of motion under PT/OT supervision
- Duration of rehabilitation phase is longer for polytraumatized patient than for one with isolated injuries because the cumulative effect of multiple injuries is greater than the sum of individual ones

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## Rehabilitation Phase

- Delayed bone reconstruction in massively injured extremity can take many forms
- In injuries at risk for nonunion, bone grafting should be undertaken early
- A healed soft-tissue envelope is desirable prior to grafting

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## Rehabilitation Phase

- Deformity correction and bone transport have become more common in US since adoption of Ilizarov methods
- Although application of frames may speed recovery of the patient, techniques are demanding and require a great deal of time, not only from the surgeon but also by the patient, who must participate actively

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## Rehabilitation Phase

- Multitrauma patients are at increased risk of infection because of the inherent physiologic changes associated with trauma
- Nonorthopaedic infections must be managed by the trauma and critical care teams
- Orthopaedic infections must be treated by the orthopaedist in addition to other specialists

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## Orthopaedic Infections

- Wounds must be treated aggressively, with excisional debridement of all necrotic bone and soft tissue
- Wounds which were previously closed may now require flap coverage
- Initial plans may need to be revised
- Failure to address the issue of infection may change what may have been an excellent outcome of a difficult problem to a poor outcome and a lifetime of disability

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## Orthopaedic Infections

- Antibiotics should be specific for organisms identified at the time of debridement
- Broad-spectrum antibiotics are appropriate upon presentation, but should be tailored once the specific organism and sensitivities have been identified

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## Orthopaedic Infections

- Nonunion may be the only symptom of osteomyelitis
- Orthopaedic infections are easy to achieve, difficult to eradicate



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## Summary

- The orthopaedic surgeon should be involved in the care of the multiply injured patient from admission through rehabilitation
- Early orthopaedic intervention affords the benefits of decreased mortality, increased hemodynamic stability, decreased pulmonary complication rate, early mobilization, decreased complications of recumbency, decreased narcotic requirements, and a greater likelihood of an excellent outcome

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**Thank You**

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## A New AP in a New Trauma Center

Babak Sarani, MD, FACS, FCCM  
Associate Professor of Surgery  
Chief, Trauma and Acute Care Surgery  
George Washington University



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## Disclosures

- None



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## Objectives

- The Role of the AP in a new trauma program
- Recruiting a AP to a new trauma center
- Retaining and Mentoring the AP



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## House-Officer Goals

- Learn fundamental principles of trauma care
  - **Junior residents:** ATLS, floor-based care
  - **Senior residents:** Decisions regarding operative v non-operative management, ICU-based care, operative maneuvers
  - **Fellows:** Same as senior resident + understand administrative aspects of trauma center and system



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## The Role of the AP

- **CONTINUITY**
  - “Trauma Provost”
- Fill the void
  - “Weak Resident”
  - 80-hour resident and 16-hour intern
- Liaison with nurses
  - Identify problems early
  - Feedback on new initiatives



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## The Role of the AP in a New Trauma Center

- New trauma system started July 1, 2012
  - Dedicated trauma team
    - Attending of the week
    - PGY-3 Resident
    - 2 Interns
    - 1 NP
  - Few established protocols or guidelines
    - None enforced or monitored



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## The Role of the AP in a New Trauma Center

- Mentor to junior residents
  - Trauma Resuscitation/initial survey
  - Monitor guidelines – DVT, DT, C-spine clearance
- Mentor to nurses – especially floor RN
  - Explain “why”
  - Resource



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## The Role of the AP in a New Trauma Center

- Hierarchy/delineation of goals
  - Mentor and TPD as “Solomon”
    - Logical reasoning for decisions
    - No-favorites/mutual respect
  - Goal is to have the AP function at a chief/fellow level
    - However, upper level residents must retain authority with the attending as the final arbiter in extreme cases
  - The “turtle” wins the race



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## Recruiting an AP to a New Trauma Center

- The Trauma Center and the AP both win when the AP moves on and assumes a leadership position
  - Clinical Excellence
  - Teaching Excellence
  - Research Excellence



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## Recruiting an AP to a New Trauma Center

- Expectations
  - Level I: Teaching and scholarship
    - ATCN or other such courses
    - Publications – help with clinical research
  - All levels: Clinical Excellence
    - With NP, teach MDs “how nurses think” and teach nurses “how doctors think”
  - Even-toned/tempered
    - Critical in a new program (with old personnel)



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## Recruiting an AP to a New Trauma Center

- Realistic
  - Rapid accumulation of knowledge with room for errors
  - Potential for downtime/homework
- Direct report to Trauma Director
  - 24-hour access
  - TPD establishes the tone of the whole program



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## Recruiting an AP to a New Trauma Center

- New v Experienced AP
  - Patient acuity and volume
  - Mentoring ability and desire



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## Retaining the AP

- Goal: position the AP to leave for a bigger/better job in 5-7 years
- The Trauma Center and the AP both win when the AP moves on and assumes a leadership position
  - Clinical Excellence
  - Teaching Excellence
  - Research Excellence



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## Retaining the AP

- Clinical Excellence
  - Exposure to TB, OR, ICU, Floor
    - First assist skills
    - Suturing skills
    - Autonomy in the TB and Floor. Cooperative with ICU team
  - Med Literature knowledge base
    - On-line library of key articles
  - Give AP public credit for good decisions
    - Patients, nurses, other members of the team



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## Retaining the AP

- Teaching Excellence
  - Trauma courses – local/regional
  - In-service to other departments, esp nursing
  - Develop a local/regional/national reputation



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## Retaining the AP

- Research/Scholarship Excellence
  - Case reports initially then bigger projects
  - Screen/enroll pts for projects
  - Liaison for joint projects with other depts (NIH)
- Build reputation via medical literature
- Develop reputation via medical societies



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## Conclusion

- An AP is vital to new trauma program
- Need to ensure new program needs/expectations are in-line with recruit
- Need to mentor/grow the recruit for longevity of person and overall program



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